

# Management's Discussion and Analysis of Financial Condition and Results of Operations

This Management Discussion and Analysis (MD&A) dated September 8, 2022, comments on our operations, financial performance and financial condition as at and for the three-month periods ended July 31, 2022 and July 31, 2021 and should be read in conjunction with the unaudited condensed interim consolidated financial statements of Tecsys Inc. ("Tecsys", the "Company") and Notes thereto, which are included in this document, and the annual report for the year ended April 30, 2022. The Company's first quarter of fiscal year 2023 ended on July 31, 2022.

The Company prepares its unaudited condensed interim consolidated financial statements in accordance with International Financial Reporting Standards ("IFRS"). The unaudited condensed interim consolidated financial statements are prepared by and are the responsibility of the Company's Management.

This document and the unaudited condensed interim consolidated financial statements are expressed in Canadian dollars unless otherwise indicated. The functional currency of the Company and its subsidiaries is the Canadian dollar with the exception of its Danish subsidiaries whose functional currency is the Danish kroner.

The unaudited condensed interim consolidated financial statements were authorized for issue by the Board of Directors on September 8, 2022. Additional information about Tecsys Inc., including copies of the continuous disclosure materials such as the annual information form and the management proxy circular, can be obtained from SEDAR at www.sedar.com.

# **Forward-Looking Information**

This management's discussion and analysis contains "forward-looking information" within the meaning of applicable securities legislation. Although the forward-looking information is based on what the Company believes are reasonable assumptions, current expectations, and estimates, investors are cautioned from placing undue reliance on this information since actual results may vary from the forward-looking information. Forward-looking information may be identified by the use of forward-looking terminology such as "believe", "intend", "may", "will", "expect", "estimate", "anticipate", "continue" or similar terms, variations of those terms or the negative of those terms, and the use of the conditional tense as well as similar expressions.

Such forward-looking information that is not historical fact, including statements based on management's belief and assumptions, cannot be considered as guarantees of future performance. They are subject to a number of risks and uncertainties, including but not limited to future economic conditions, the markets that the Company serves, the actions of competitors, major new technological trends, and other factors, many of which are beyond the Company's control, that could cause actual results to differ materially from those that are disclosed in or implied by such forward-looking information. The Company undertakes no obligation to update publicly any forward-looking information whether as a result of new information, future events or otherwise other than as required by applicable legislation. Important risk factors that may affect these expectations include, but are not limited to, the factors described under the section "Risks and Uncertainties" in the Company's annual report for the year ended April 30, 2022.

Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward-looking statements contained in this management discussion and analysis. Such statements are based on a number of assumptions which may prove to be incorrect, including, but not limited to, assumptions about: (i) competitive environment; (ii) operating risks; (iii) the Company's management and employees; (iv) capital investment by the Company's customers; (v) customer project implementations; (vi) liquidity; (vii) current global financial and geopolitical conditions; (viii) implementation of the Company's commercial strategic plan; (ix) credit; (x) potential product liabilities and other lawsuits to which the Company may be subject; (xi) additional financing and dilution; (xii) market liquidity of the Company's common shares; (xiii) development of new products; (xiv) intellectual property and other proprietary rights; (xv) acquisition and expansion; (xvi) foreign currency; (xvii) interest rates; (xviii) technology and regulatory changes; (xix) internal information technology infrastructure and applications(xx) cyber security and (xxi) expected impact of COVID-19 on the Company's future operations and

performance.

#### **Use of non-IFRS Performance Measures**

The Company uses certain non-IFRS financial performance measures in its MD&A and other communications which are described in the "Non-IFRS Performance Measures" section of this MD&A. The non-IFRS measures do not have any standardized meaning prescribed by IFRS and may not be comparable to similarly titled measures reported by other companies. Readers are cautioned that the disclosure of these metrics is meant to add to, and not to replace, the discussion of financial results determined in accordance with IFRS. Management uses both IFRS and non-IFRS measures when planning, monitoring and evaluating the Company's performance.

#### **Overview**

Tecsys is a global provider of cloud-based supply chain solutions that equip the borderless enterprise for growth and competitive advantage. Spanning multiple complex, regulated and high-volume distribution industries, Tecsys delivers dynamic and powerful solutions for warehouse management, distribution and transportation management, supply management at point of use, order management and fulfillment, as well as financial management and analytics solutions.

Customers running on Tecsys' supply chain platform are confident knowing they can execute, day in and day out, regardless of business fluctuations or changes in technology. As their businesses grow more complex, organizations operating a Tecsys platform can adapt and scale to business needs or size, expand and collaborate with customers, suppliers and partners as one borderless enterprise, and transform their supply chains at the speed that their growth demands. From demand planning to demand fulfillment, Tecsys puts power into the hands of both front-line workers and back-office planners, helping business leaders operate sustainable and scalable logistics so they may focus on the future of their products, services and people, not on their operational challenges.

Customers around the world trust their supply chains to Tecsys in the healthcare, automotive and service parts, third-party logistics, converging commerce, as well as industrial and general wholesale high-volume distribution markets. Tecsys is the market leader in North America for supply chain solutions for health systems and hospitals. Tecsys serves a number of marquee brands located in the U.S., Canada, Europe and Australia, and continues to expand its global footprint across its principal markets.

The Company has five principal sources of revenue:

- Software as a service (SaaS) subscription which represent the right to access our software platform in a hosted and managed environment for a period of time; these subscriptions are typically sold in three to five year term agreements with auto-renewal provisions;
- Maintenance and support services sold with perpetual licenses and hardware maintenance services; these services are typically sold in annual agreements with auto-renewal provisions;
- Professional services, including implementation, consulting and training services provided to customers;
- Licenses:
- Hardware.

Tecsys expects SaaS revenue to continue to grow over time. Revenue from maintenance and support services relate in a large part to our prior business model of selling perpetual licenses with attached maintenance and support fees. The Company expects maintenance and support services revenue to generally decline over time as new customers acquire SaaS subscriptions and existing customers eventually migrate to SaaS.

In the three months ended July 31, 2022, the Company generated \$34.2 million in total revenue. The revenue mix for the three months ended July 31, 2022, was: SaaS 24%; maintenance and support 24%; professional services 40%; license 1%; and hardware 11%. The revenue mix for the three months ended July 31, 2021 was: SaaS 17%; maintenance and support 25%; professional services 40%; license 1%; and hardware 17%.

## **Key Performance Indicators**

The Company uses certain key performance indicators in its MD&A and other communications which are described in the following section. These key performance indicators do not have any standardized meaning prescribed by IFRS and therefore may not be comparable to similarly titled indicators reported by other companies and cannot be reconciled to a directly comparable IFRS measure. Readers are cautioned that the disclosure of these metrics are meant to add to, and not to replace, the discussion of financial results determined in accordance with IFRS. Management uses IFRS and Non-IFRS measures as well as key performance indicators when planning, monitoring and evaluating the Company's performance.

#### **Recurring Revenue**

Recurring revenue (also referred to as Annual Recurring Revenue (ARR)) is defined as the contractually committed purchase of SaaS, maintenance, and customer support services over the next twelve months. The quantification assumes that the customer will renew the contractual commitment on a periodic basis as they come up for renewal unless the customer has cancelled. This portion of the Company's revenue is predictable and stable.

#### **Bookings**

Broadly speaking, bookings refer to the total value of accepted contracts. This includes SaaS ARR bookings (the average annual value of committed SaaS recurring revenue at the time of contract signing), professional services bookings and perpetual license bookings. The Company believes that these metrics are primary indicators of business performance.

#### **Backlog**

Backlog in general refers to the value of contracted revenue that is not yet recognized. Our backlog reporting focuses on (a) Annual Recurring Revenue and (b) Professional Services Backlog.

The Company also focuses on Remaining Performance Obligation (RPO) as a key performance indicator. The Company enters into SaaS subscription agreements that are typically multi-year performance obligations with original contract terms of three to five years. SaaS RPO represents revenue that we expect to recognize in the future related to firm performance obligations that are unsatisfied (or partially unsatisfied) at the reporting date. Unlike ARR which has a one-year time horizon, SaaS RPO can include multiple years of contracted SaaS subscriptions.

# **Results of Operations**

The following table presents a summary of the results of operations:

	Three mon	ths end	ed July 31,
(in thousands of CAD, except earnings per share)	2022		2021
Revenue	\$ 34,204	\$	33,232
Cost of revenue	19,446		18,803
Gross profit	14,758		14,429
Operating expenses	14,668		13,341
Profit from operations	90		1,088
Financing costs	25		115
Profit before income taxes	\$ 65	\$	973
Income taxes	25		729
Profit	\$ 40	\$	244
Adjusted EBITDA <sup>1</sup>	\$ 1,484	\$	2,456
Basic and Diluted earnings per share	\$ 0.00	\$	0.02
SaaS Remaining Performance Obligation (RPO) <sup>2</sup>	\$ 102,540	\$	64,997
Total Annual Recurring Revenue (ARR) <sup>2</sup>	\$ 65,074	\$	53,656

#### **Non-IFRS Performance Measures**

The terms and definitions of the non-IFRS measures used in this MD&A are provided below. These non-IFRS measures do not have any standardized meanings prescribed by IFRS and may not be comparable to similar measures presented by other companies. Accordingly, they should not be considered in isolation.

#### **EBITDA and Adjusted EBITDA**

EBITDA is calculated as earnings before interest expense, interest income, income taxes, depreciation and amortization. Adjusted EBITDA is calculated as EBITDA before stock-based compensation, gain on remeasurement of lease liability and recognition of tax credits generated in prior periods. The exclusion of interest expense, interest income and income taxes eliminates the impact on earnings derived from non-operational activities, and the exclusion of depreciation, amortization, share-based compensation, gain on remeasurement of lease liability and recognition of tax credits generated in prior periods eliminates the non-cash impact of these items.

The Company believes that these measures are useful measures of financial performance without the variation caused by the impacts of the items described above and that could potentially distort the analysis of trends in our operating performance. In addition, they are commonly used by investors and analysts to measure a company's performance, its ability to service debt and to meet other payment obligations, or as a common valuation measurement. Excluding these items does not imply that they are necessarily non-recurring. Management believes these non-GAAP financial measures, in addition to conventional measures prepared in accordance with IFRS, enable investors to evaluate the Company's operating results, underlying performance and future prospects in a manner similar to management. Although EBITDA and Adjusted EBITDA are frequently used by securities analysts, lenders and others in their evaluation of companies, they have limitations as an analytical tool, and should not be considered in isolation, or as a substitute for analysis of the Company's results as reported under IFRS.

<sup>&</sup>lt;sup>1</sup> Refer to section "Non-IFRS Performance Measures" for definition.

<sup>&</sup>lt;sup>2</sup> Refer to section "Key Performance Indicators" for definition.

The reconciliation of EBITDA and Adjusted EBITDA to the most directly comparable IFRS measure is provided below.

	Three r	nonths end	led Ju	ıly 31,
(in thousands of CAD)		2022		2021
Profit	\$	40	\$	244
Adjustments for:				
Depreciation of property and equipment and right-of-use assets		430		543
Amortization of deferred development costs		102		54
Amortization of other intangible assets		396		411
Interest expense		119		161
Interest income		(104)		(40)
Income taxes		25		729
EBITDA	\$	1,008	\$	2,102
Adjustment for:				
Stock based compensation		476		354
Adjusted EBITDA	\$	1,484	\$	2,456

#### **Constant currency**

Financial results at constant currency allow results to be viewed without the impact of fluctuations in foreign currency exchange rates, thereby facilitating period-to-period comparisons in the analysis of trends in business performance. Financial results at constant currency are obtained by translating prior period results denominated in U.S. dollars and Danish kroner at the foreign exchange rates of the current period. Current period foreign exchange rates used in the constant currency translation include the impact of designated U.S. dollar revenue hedges.

#### Revenue

Total revenue for the three months ended July 31, 2022, was \$34.2 million, an increase of \$1.0 million or 3% compared to the same period last year. Total revenue excluding hardware revenue for the three months ended July 31, 2022 increased by 11% compared to the same period last year (9% on a constant currency basis). Revenue is broken down as follows:

	Three months ended July 31					
(in thousands of CAD)	2022		2021	%		
SaaS	\$ 8,001	\$	5,653	42%		
Maintenance and support	8,268		8,326	(1%)		
Professional services	13,631		13,126	4%		
License	459		351	31%		
Hardware	3,845		5,776	(33%)		
Total Revenue	\$ 34,204	\$	33,232	3%		
Total Revenue Excluding Hardware	\$ 30,359	\$	27,456	11%		

Approximately 65% of the Company's revenues were generated in U.S. dollars during the first quarter of Fiscal 2023 (2022-67%). The U.S. dollar averaged CA\$1.2869 in the first quarter of Fiscal 2023 in comparison to CA\$1.2291 in the same period of Fiscal 2022. The increase in the value of the U.S dollar combined with the net impact of the Company's partial hedging of U.S. revenue gave rise to a net favorable foreign currency related revenue variance of \$0.6 million in comparison to the first quarter of Fiscal 2022.

On a constant currency basis, revenue for the three months ended July 31, 2022 grew by approximately 2% compared to the same period last year.

Total ARR on July 31, 2022, was \$65.1 million, up 21% compared to \$53.7 million on July 31, 2021. A significant amount of ARR is denominated in currencies other than Canadian Dollars. For the twelve months ended July 31, 2022, the movements in exchange rates did not have a significant impact on ARR. ARR was up 4% sequentially on both a reported and constant currency basis compared to the fourth quarter of Fiscal 2022.

#### SaaS revenue

The Company generates revenue from proprietary software under a SaaS model. SaaS subscriptions represent the right to access our software platform in a hosted and managed environment for a period of time. The Company enters into SaaS subscription agreements that are typically multi-year performance obligations with original contract terms of three to five years.

SaaS revenue in the first quarter of Fiscal 2023 was \$8.0 million, up 42% or \$2.3 million compared to the first quarter of Fiscal 2022 and up \$0.3 million sequentially compared to the fourth quarter of Fiscal 2022. The increases are due to new SaaS revenue from bookings in recent quarters and foreign exchange, net of cancellations impacting the quarter. Foreign exchange positively impacted reported SaaS revenue growth as a significant portion of the Company's SaaS revenue is denominated in U.S. dollars. On a constant currency basis, SaaS revenue in the first quarter of Fiscal 2023 grew by approximately 39% compared to the same period of Fiscal 2022.

In the first quarter of Fiscal 2023, SaaS subscription bookings (measured on an ARR basis) were \$3.9 million, up 256% compared to \$1.1 million in the first quarter of Fiscal 2022. The Company has historically seen some lumpiness in quarterly deal closings, and the Company expects this to continue.

On July 31, 2022, SaaS RPO was \$102.5 million, up 58% from \$65.0 million at the same time last year. A significant amount of SaaS RPO is denominated in currencies other than Canadian Dollars. As a result, movements in exchange rates will impact reported SaaS RPO. On a constant currency basis, SaaS RPO increased 56% during the twelve months ended July 31, 2022. SaaS RPO was up 9% sequentially compared to the fourth quarter of Fiscal 2022 and up 10% on a constant currency basis.

#### Maintenance and support revenue

Maintenance and support revenue derives largely from the Company's legacy perpetual license installed base. The Company enters into maintenance and support contracts that typically have an original term of one year and are subject to annual renewal. Maintenance and support revenue for the three months ended July 31, 2022, was \$8.3 million, down 1% compared to the same period last year. On a constant currency basis, maintenance and support revenue was down by approximately 2% in the first quarter of Fiscal 2023 compared to the same period in Fiscal 2022. Maintenance and support revenue generally follows the trend of License revenue, and we expect a decline in maintenance and support revenue over time as the business continues to shift to SaaS.

#### Professional services revenue

Professional services revenue includes fees for implementation, consulting and training services provided to customers, as well as reimbursable expenses. Professional services revenue for the three months ended July 31, 2022, was \$13.6 million, up 4% compared to \$13.1 million during the same period last year. Foreign exchange positively impacted reported professional services revenue growth as a significant portion of the Company's professional services revenue is denominated in U.S. dollars. On a constant currency basis, first quarter of Fiscal 2023 professional services revenue grew by approximately 2% compared to the same period of Fiscal 2022. In the first quarter of Fiscal 2023, Professional Services bookings were \$9.7 million, down 33% compared to \$14.5 million in the first quarter of Fiscal 2022. Professional services bookings are in part linked to SaaS subscription bookings and license bookings and are subject to timing. The decline in Professional Services bookings is primarily due to timing and is also impacted by lower customization services as a result of growth in SaaS and healthcare vertical sales as well as increased collaboration with implementation partners. We are starting to see an uptick on work performed by implementation partners and expect this trend to continue and have a long-term effect of moderating Professional Services revenue growth.

#### License revenue

License revenue includes revenue from proprietary software as well as third-party software. In the three months ended July 31, 2022, license revenue amounted to \$0.5 million, up 31% from \$0.4 million in the same period last year. Perpetual license bookings in the three months ended July 31, 2022 and 2021 were \$0.3 million. We expect license revenue to generally decline over time because of the shift to SaaS.

#### **Hardware revenue**

Hardware revenue includes third-party hardware products and proprietary technology products that can be sold as an enabler to our proprietary software. Hardware revenue for the three months ended July 31, 2022, was \$3.8 million, down 33% from \$5.8 million in the same period last year. The decrease in hardware revenue is due to timing of backlog delivery.

#### **Cost of Revenue and Gross Profit**

		Three months ended July 31,			Change
(in thousands of CAD)		2022		2021	%
Cost of revenue:					
SaaS, maintenance, support and professional services	\$	16,255	\$	14,358	13%
License and hardware		3,191		4,445	(28%)
Total cost of revenue		19,446		18,803	3%
Gross profit & gross profit margin:					
SaaS, maintenance, support and professional services gross profit	\$	13,645	\$	12,747	7%
Gross profit margin	Ψ	46%	Ψ	47%	770
License and hardware gross profit	\$	1,113	\$	1,682	(34%)
Gross profit margin		26%		27%	
Total gross profit	\$	14,758	\$	14,429	2%
Total gross profit margin		43%		43%	

Total cost of revenue for the three months ended July 31, 2022, increased to \$19.4 million, up 3% compared to the same period last year. The increase is driven by higher SaaS, Maintenance, Support and Professional Services costs for the first quarter of Fiscal 2023, partially offset by lower License and Hardware costs.

In the three months ended July 31, 2022, the cost of SaaS, Maintenance, Support and Professional Services increased to \$16.3 million, up \$1.9 million compared to the same period last year. Cost of SaaS, Maintenance, Support and Professional Services increased as a result of direct costs associated with higher revenue, including higher employee costs and higher public cloud infrastructure costs. The increase in employee costs is driven by an increasingly competitive labor market and the result of our investment in prior quarters in preparing the organization for growth. We expect these investments, including investments in security and our cloud operations systems and team, will ultimately result in the ability to scale with continued growth. The cost of SaaS, Maintenance, Support and Professional Services includes tax credits of \$0.7 million for the first quarter of Fiscal 2023 and \$0.6 million for the same period in Fiscal 2022.

The cost of License and Hardware decreased to \$3.2 million in the first quarter of Fiscal 2023, down \$1.3 million or 28% in comparison to the same period in Fiscal 2022. The decrease was mainly attributed to lower third-party hardware product costs associated with lower revenue for the quarter.

Gross profit was \$14.8 million, up \$0.3 million in the first quarter of Fiscal 2023 compared to the same period last year led by higher gross profit contribution from SaaS, Maintenance, Support and Professional Services which was partially offset by the impact of lower gross profit contribution from license and hardware.

As a percentage of revenue, total gross profit margin for the three months ended July 31, 2022 and 2021 was 43%. Combined SaaS, maintenance, support and professional services gross profit margin for the three months ended July 31, 2022 was 46% compared to 47% in the same period last year. This slight decline was primarily from lower professional services margins driven by the impact of our investment to expand delivery capacity. SaaS, maintenance and support gross profit margin was up slightly from the prior year quarter.

## **Operating Expenses**

	Three months ended July 31,		Change	
(in thousands of CAD)	2022		2021	%
Sales and marketing expenses	\$ 6,250	\$	5,682	10%
As a percentage of Revenue	18%		17%	
General and administration expenses	2,734		2,859	(4%)
As a percentage of Revenue	8%		9%	
Research and development expenses, net of tax				
credits	5,684		4,800	18%
As a percentage of Revenue	17%		14%	
Total operating expenses	\$ 14,668	\$	13,341	10%
As a percentage of revenue	43%		40%	

Total operating expenses for the three months ended July 31, 2022 were \$14.7 million, an increase of \$1.3 million compared to the same period last year. The impact of foreign exchange during the first quarter of Fiscal 2023 had an unfavorable impact on expenses of \$0.4 million when compared to the same period last year.

#### Sales and marketing expenses

During the first quarter of Fiscal 2023, sales and marketing expenses amounted to \$6.3 million, \$0.6 million higher than the comparable quarter in Fiscal 2022. The increase is mainly attributed to higher personnel costs as a result of our investment to expand sales capacity and coverage, travel and marketing program costs.

#### **General and administrative expenses**

General and administrative expenses for the three months ended July 31, 2022, were \$2.7 million, a decrease of \$0.1 million compared to the same period last year. The decrease is attributed to lower professional fees partially offset by higher stock-based compensation, travel and bad debt expense in the first quarter of Fiscal 2023.

#### **Net R&D expenses**

Net R&D expenses for three months ended July 31, 2022, were \$5.7 million, up \$0.9 million from the same period last year. The increase was mainly attributable to higher personnel costs resulting from investment in the second half of last fiscal year. Additionally, the increase in net R&D expenses were impacted by lower capitalization of deferred development costs in the first quarter of Fiscal 2023 compared to the same period last year. For the three months ended July 31, 2022, the Company deferred development costs of \$0.2 million compared to \$0.5 million in the same period last year.

The Company recorded R&D tax credits and e-business tax credits of \$0.7 million, and amortized deferred development costs and other intangible assets of \$0.1 million in the first quarter of Fiscal 2023 compared to \$0.6 million and \$0.1 million, respectively, in the same period of Fiscal 2022.

# **Financing Cost and Income Taxes**

		ded July 31,	Change		
(in thousands of CAD)		2022		2021	%
Financing Costs	\$	25	\$	115	(78%)
Income Tax Expense	\$	25	\$	729	(97%)
Income Tax Expense as a percentage of profit before income taxes		38%		75%	

Financing costs in the first quarter of Fiscal 2023 consist primarily of interest expense on long term debt and lease obligations and foreign exchange losses, partially offset by interest income.

Income tax expense for the three months ended July 31, 2022 was not significant compared to an income tax expense of \$0.7 million for the same period of Fiscal 2022. The decrease in income tax expense was due primarily to lower profit before income taxes and a lower consolidated effective tax rate as a result of the amalgamation of certain entities in the group. The amalgamation was completed effective May 1, 2022.

#### **Profit**

	Three m	onths end	led July 31,	Change
(in thousands of CAD)	2022		2021	%
Profit	\$ 40	\$	244	(84%)
Adjusted EBITDA	\$ 1,484	\$	2,456	(40%)
Basic and Diluted earnings per share	\$ 0.00	\$	0.02	

Profit, Adjusted EBITDA and earnings per share were all negatively impacted by investment in delivery capacity, sales and marketing and research and development in the second half of last fiscal year as well as from lower hardware contribution compared to the same period last year. Approximately 65% of the Company's revenue is denominated in US dollars while a significant majority of the Company's costs are denominated in Canadian dollars. As such, foreign exchange movements can have a material impact on reported Profit, Adjusted EBITDA and earnings per share. During the three months ended July 31, 2022, favorable foreign exchange movements had a positive impact on Profit and Adjusted EBITDA of approximately \$0.2 million compared to the same period in Fiscal 2022.

# **Quarterly Selected Financial Data**

The following table summarizes selected results for the eight most recently completed quarters to July 31, 2022:

	FY 2023 FY 2022				FY 2022				
(in thousands of CAD, except earnings per share)	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2	
Total revenue	\$34,204	\$34,288	\$35,411	\$34,269	\$33,232	\$32,374	\$31,942	\$30,694	
Profit	40	2,586	940	708	244	2,020	1,847	2,086	
Comprehensive (loss) income	(110)	2,159	317	489	(147)	1,088	1,527	1,486	
Adjusted EBITDA <sup>3</sup>	1,484	1,730	2,738	3,206	2,456	3,917	3,964	4,830	
Basic earnings per common share	0.00	0.18	0.06	0.05	0.02	0.14	0.13	0.14	
Diluted earnings per common share	0.00	0.17	0.06	0.05	0.02	0.14	0.12	0.14	

Total quarterly revenue excluding hardware has generally trended upward over the past eight quarters, primarily due to an increase in revenue from SaaS and professional services driven by increased bookings. During Fiscal 2022, the impact of foreign exchange, lower license revenue as well as additional investment in delivery capacity, sales and marketing and research and development have moderated Profit and Adjusted EBITDA. Profit in the fourth quarter of Fiscal 2022 included the recognition of approximately \$1.9 million net deferred tax assets, \$0.6 million gain on remeasurement of lease liability and \$0.6 million recognition of tax credits generated in prior periods.

# **Liquidity and Capital Resources**

On July 31, 2022, current assets totaled \$72.7 million compared to \$74.4 million at the end of Fiscal 2022. Cash and cash equivalents combined with short-term investments decreased \$5.7 million to \$37.5 million compared to \$43.2 million at the end of Fiscal 2022. The decrease is due primarily to changes in non-cash working capital items, the most significant of which was the seasonal timing of payments of accounts payable and accrued liabilities during the first quarter of Fiscal 2023. The decrease is also due to net financing activity outflows including the repayment of long-term loans and payment of lease obligations.

Accounts receivable and work in progress totaled \$20.0 million on July 31, 2022, an increase of \$1.5 million compared to \$18.5 million as of April 30, 2022. The increase is mainly attributed to a higher level of work in progress and timing of cash collections. The Company's Days Sales Outstanding (DSO) stood at 53 days at the end of July 31, 2022 compared to 49 at the end of Fiscal 2022. DSO is a measure of the average number of days that a company takes to collect revenue after a sale. The Company's DSO is determined on a quarterly basis and can be calculated by dividing the total of accounts receivable and work in progress at the end of a quarter by the total value of sales during the same quarter and multiplying the result by 90 days.

Current liabilities on July 31, 2022, totaled \$42.3 million compared to \$43.5 million at the end of Fiscal 2022. The decrease is mainly due to the decrease in accounts payables and accrued liabilities noted above.

#### **Cash from Operating Activities**

Operating activities used \$5.0 million of cash in the first quarter of Fiscal 2023 and Fiscal 2022.

Cash from operating activities excluding changes in non-cash working capital items decreased by \$2.6 million and was offset by improvement in changes in non-cash working capital items. The main cause for the improvement in changes in non-cash working capital items was decreased accounts receivable due to timing of cash collections, decreased payments for accounts payable and accrued liabilities and changes in deferred revenue.

<sup>&</sup>lt;sup>3</sup> Refer to section "Non-IFRS Performance Measures" for definition, as well as for the reconciliation of Adjusted EBITDA for the three months ended July 31, 2022 and 2021. The reconciliation of Adjusted EBITDA for the other periods can be found in the Supplemental Information section.

#### **Financing Activities**

Cash flows used in financing activities decreased to \$0.6 million for the first quarter of Fiscal 2023 in comparison to \$0.7 million for the same period in Fiscal 2022. During the first quarter of Fiscal 2023, financing activities related primarily to interest, lease obligations and long-term debt partially offset by proceeds from the issuance of common shares from the exercise of stock options.

#### **Investing Activities**

During the first quarter of Fiscal 2023, investing activities used funds of \$0.2 million in comparison to \$0.7 million for the same period in Fiscal 2022.

The Company used funds of \$0.1 million and \$0.2 million for the acquisition of property and equipment and intangible assets in the first quarter of Fiscal 2023 and Fiscal 2022, respectively. Additionally, the Company invested in its proprietary products with the capitalization of \$0.2 million and \$0.5 million reflected as deferred development costs in the first quarter of Fiscal 2023 and Fiscal 2022, respectively.

The Company believes that funds on hand at July 31, 2022 together with cash flows from operations, and its accessibility to the operating line of credit will be sufficient to meet its covenants and needs for working capital, R&D, capital expenditures and dividend policy, as well as to invest in long-term growth.

## **Related Party Transactions**

Under the provisions of the share purchase plan for key management and other management employees, the Company provided interest-free loans to key management and other management employees of \$0.4 million during the three months ended July 31, 2022 (\$0.3 million for the same period last year) to facilitate their purchase of the Company's common shares. As of July 31, 2022, loans outstanding amounted to \$0.5 million (April 30, 2022 - \$0.2 million).

## **Subsequent Events**

On August 5, 2022 the Company paid a dividend of \$0.07 per share totaling \$1.0 million. On September 8, 2022, the Company's Board of Directors declared a quarterly dividend of \$0.07 per share to be paid on October 7, 2022 to shareholders of record on September 23, 2022.

# **Current and Anticipated Impacts of Current Economic Conditions**

Current overall economic conditions together with market uncertainty and volatility may have an adverse impact on the demand for the Company's products and services as the industry may adjust quickly to exercise caution on capital spending. This uncertainty may impact the Company's revenue.

Based on ARR of \$65.1 million and Professional services backlog of \$30.7 million, the Company's management believes that total services revenue (including SaaS, maintenance and support and professional services revenue) ranging between \$29.5 million and \$30.5 million per quarter can be sustained in the short term.

Strategically, the Company continues to focus its efforts on the most likely opportunities within its existing vertical markets and customer base. The Company also currently offers subscription-based licensing, hosting services, modular sales and implementations and enhanced payment terms to promote revenue growth. We see continued market appetite for subscription-based SaaS licensing. To the extent our bookings continue to shift from perpetual license to SaaS, and considering that license revenue is typically recognized up front while SaaS revenue is recognized over the contract period, revenue and operating profit will be impacted in the medium term.

The exchange rate of the U.S. dollar in comparison to the Canadian dollar continues to be an important factor affecting revenues and profitability as the Company generally derives approximately 60% to 70% of its business from U.S. customers while the majority of its cost base is in Canadian dollars.

The Company will continue to adjust its business model to ensure that costs are aligned to its revenue expectations and economic reality to the extent possible.

## **Outstanding Share Data**

As at July 31, 2022, the Company had 14,566,889 common shares outstanding. The Company issued 3,994 shares on the exercise of stock options in the first quarter of Fiscal 2023.

# Critical Accounting Policies and Critical Accounting Judgements and Key Sources of Estimation Uncertainty

The Company's critical accounting policies are those that it believes are the most important in determining its financial condition and results.

The preparation of the unaudited condensed interim consolidated financial statements in accordance with IFRS requires management to make estimates, assumptions, and judgments that affect the application of accounting policies and the reported amounts of assets and liabilities, disclosures of contingent assets and liabilities and recognized amounts of revenue and expenses. Actual results may differ from these estimates.

Reported amounts and note disclosures reflect the overall economic conditions that are most likely to occur and the anticipated measures that management intends to take. Actual results may differ from those estimates. Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognized in the period in which the estimate is revised if the revision affects only that period, or in the period of revision and future periods if the revision affects both current and future periods.

There have been no significant changes in the key sources of estimation uncertainty and judgements made in relation to the accounting policies applied to those disclosed in the Company's annual consolidated financial statements for the year ended April 30, 2022.

#### New standards and interpretations not yet adopted:

A number of new standards, interpretations and amendments to existing standards were issued by the IASB that are not yet effective for the period ended July 31, 2022 and have not been applied in preparing these condensed interim consolidated financial statements. The following amendments are currently being assessed by the Company:

Standard	Issue date	Effective date for the Company	Impact
IAS 1, Presentation of Financial	January 2020, July 2020		
Statements	and February 2021	May 1, 2023	In assessment
IAS 8, Definition of Accounting Estimates	February 2021	May 1, 2023	In assessment
IAS 12, Income Taxes	May 2021	May 1, 2023	In assessment

Refer to the Company's unaudited condensed interim consolidated financial statements for first quarter of fiscal year 2023 ended on July 31, 2022 and the related notes for a discussion of new standards and interpretations not yet adopted.

#### **Controls & Procedures**

#### **Disclosure Controls and Procedures**

Disclosure controls and procedures are designed to provide reasonable assurance that material information is gathered and reported to senior management on a timely basis so that appropriate decisions can be made regarding public disclosure. The Company's Chief Executive Officer (CEO) and its Chief Financial Officer (CFO) are responsible for establishing and maintaining disclosure controls and procedures regarding the communication of information. They are assisted in this responsibility by the Company's Executive Committee, which is composed of members of senior management. Based on the evaluation of the Company's disclosure controls and procedures, the Chief Executive Officer and Chief Financial Officer have concluded that these disclosure controls and procedures were effective as of July 31, 2022.

#### **Internal Control over Financial Reporting**

The Company's management is responsible for establishing and maintaining adequate internal control over financial reporting ("ICFR") to provide reasonable assurance regarding the reliability of the Company's financial reporting and its compliance with IFRS in its unaudited condensed interim consolidated financial statements. The control framework that was designed by the Company's ICFR is in accordance with the framework criteria established in Internal Control Integrated Framework issued by the Committee of Sponsoring Organizations of the Treadway Commission (2013) (COSO).

No changes to internal controls over financial reporting have come to management's attention during the three-month period ending on July 31, 2022, that have materially affected or are reasonably likely to materially affect internal controls over financial reporting.

Supplemental Information

Reconciliation of EBITDA and Adjusted EBITDA to the most directly comparable IFRS measure

	FY 2023		FY 20	22			FY 2021	
(in thousands of CAD)	Q1	Q4	Q3	Q2	Q1	Q4	Q3	Q2
Profit for the period	\$ 40	\$ 2,586	\$ 940	\$ 708	\$ 244	\$ 2,020	\$ 1,847	\$ 2,086
Adjustments for:								
Depreciation of property and equipment and right-of-use								
assets	430	515	551	553	543	567	554	526
Amortization of deferred								
development costs	102	87	80	69	54	60	48	58
Amortization of other								
intangible assets	396	382	408	411	411	404	425	426
Interest expense	119	178	138	145	161	158	158	195
Interest income	(104)	(57)	(337)	(40)	(40)	(18)	(43)	(63)
Income taxes	25	(1,111)	537	791	729	516	683	1,235
EBITDA	\$ 1,008	\$ 2,580	\$ 2,317	\$ 2,637	\$ 2,102	\$ 3,707	\$ 3,672	\$ 4,463
Adjustments for:								
Stock based compensation	476	340	421	569	354	210	292	367
Gain on remeasurement of								
lease liability	_	(573)	_	-	-	-	-	-
Recognition of tax credits								
generated in prior periods	-	(617)	-	-	-	-	-	-
Adjusted EBITDA	\$ 1,484	\$ 1,730	\$ 2,738	\$ 3,206	\$ 2,456	\$ 3,917	\$ 3,964	\$ 4,830

Condensed Interim Consolidated Financial Statements (Unaudited)

# **TECSYS INC.**

For the three-month periods ended July 31, 2022 and 2021

# MANAGEMENT'S COMMENTS ON THE UNAUDITED CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS FOR THE THREE-MONTH PERIODS ENDED JULY 31, 2022 and 2021

#### NOTICE OF NO AUDITOR REVIEW OF INTERIM FINANCIAL STATEMENTS

The accompanying unaudited condensed interim consolidated financial statements of the Company have been prepared by and are the responsibility of the Company's Management.

The Company's independent auditors, KPMG LLP, have not performed a review of these financial statements in accordance with standards established by the Chartered Professional Accountants of Canada for a review of interim financial statements by an entity's auditors.

Dated this 8<sup>th</sup> day of September 2022.

# Condensed Interim Consolidated Statements of Financial Position

As at July 31, 2022 and April 30, 2022

(Unaudited)

(In thousands of Canadian dollars)

	Note	July 31, 2022	April 30, 2022
Assets			
Current assets			
Cash and cash equivalents		\$ 17,215	\$ 23,004
Short-term investments	3	20,331	20,239
Accounts receivable		17,447	16,962
Work in progress		2,526	1,579
Other receivables		622	234
Tax credits		6,542	5,224
Inventory		1,059	806
Prepaid expenses		6,949	6,392
Total current assets		72,691	74,440
Non-current assets			
Other long-term receivables		165	192
Tax credits		3,933	3,782
Property and equipment		1,864	2,064
Right-of-use assets	4	4,568	4,547
Contract acquisition costs	5	3,430	3,177
Deferred development costs		1,977	1,870
Other intangible assets		9,710	10,301
Goodwill		16,651	16,863
Deferred tax assets		8,605	8,608
Total non-current assets		50,903	51,404
Total assets		\$ 123,594	\$ 125,844
Liabilities			
Current liabilities			
Accounts payable and accrued liabilities		\$ 14,490	\$ 16,971
Deferred revenue		25,909	24,689
Current portion of long-term debt	6	1,200	1,200
Lease obligations	7	675	662
Total current liabilities		42,274	43,522
Non-current liabilities			
Long-term debt	6	6,900	7,200
Deferred tax liabilities		1,215	1,258
Lease obligations	7	5,114	5,181
Total non-current liabilities		13,229	13,639
Total liabilities		\$ 55,503	\$ 57,161
Equity			
Share capital	8	\$ 44,049	\$ 43,973
Contributed surplus	-	13,638	13,176
Retained earnings		11,988	12,968
Accumulated other comprehensive income	12	(1,584)	(1,434)
Total equity attributable to the owners of the Company	· <del>-</del>	68,091	68,683
Total liabilities and equity		\$ 123,594	\$ 125,844

See accompanying notes to the unaudited condensed interim consolidated financial statements.

# Condensed Interim Consolidated Statements of Income and Comprehensive Income

For the three-month periods ended July 31, 2022 and 2021

(Unaudited)

(In thousands of Canadian dollars, except per share data)

	Note	July	y 31, 2022	Jul	y 31, 2021
Revenue:					
SaaS		\$	8,001	\$	5,653
Maintenance and Support			8,268		8,326
Professional Services			13,631		13,126
License			459		351
Hardware			3,845		5,776
Total revenue			34,204		33,232
Cost of revenue	10		19,446		18,803
					-
Gross profit			14,758		14,429
Operating expenses:					
Sales and marketing			6,250		5,682
General and administration			2,734		2,859
Research and development, net of tax credits			5,684		4,800
Total operating expenses			14,668		13,341
Profit from operations			90		1,088
	4.4		25		445
Financing Costs	11		25		115
Profit before income taxes			65		973
Income tax expense			25		729
Net profit, attributable to the owners of the Company		\$	40	\$	244
Other companies in compa (local)					
Other comprehensive income (loss):	10		1 🗆 🗸		(250)
Effective portion of changes in fair value on designated revenue hedges	12 12		(204)		(358)
Exchange differences on translation of foreign operations	12		(304)		(33)
Comprehensive loss, attributable to the owners of the Company		\$	(110)	\$	(147)
Basic and Diluted earnings per common share	8	\$	0.00	\$	0.02

See accompanying notes to the unaudited condensed interim consolidated financial statements

# Condensed Interim Consolidated Statements of Cash Flows

For the three-month periods ended July 31, 2022 and 2021

(Unaudited)

(In thousands of Canadian dollars)

	Note	July 31, 2022	July 31, 202
Cash flows from operating activities:			
Net profit		\$ 40	\$ 244
Adjustments for:		\$ 40	ş 24°
Depreciation of property and equipment and right-of-use-assets		430	543
Amortization of deferred development costs		102	54.
Amortization of deferred development costs  Amortization of other intangible assets		396	J. 41
Interest expense (income) and foreign exchange (gain) loss	11	25	11
Unrealized foreign exchange and other	11	(372)	1,26
Non-refundable tax credits		(421)	(36
Stock-based compensation	8	476	35
Income taxes	0	25	69
		23	- 03
Net cash from operating activities excluding changes in non-cash working capital		701	2.20
tems related to operations		701	3,30
Accounts receivable		(543)	(2,49
Work in progress		(954)	(54
Other receivables		(335)	(3
Tax credits		(1,048)	(91
Inventory		(255)	(1
Prepaid expenses		(562)	(46
Contract acquisition costs		(253)	12
Accounts payable and accrued liabilities		(3,012)	(3,93
Deferred revenue		1,238	(5
Changes in non-cash working capital items related to operations		(5,724)	(8,32
Net cash used in operating activities		(5,023)	(5,01
Cash flows from financing activities:			
Repayment of long-term debt		(300)	(31
Payment of lease obligations	7	(244)	(23
Interest paid	,	(119)	(16
Issuance of common shares on exercise of stock options		62	(10
Net cash used in financing activities		(601)	(70
		(00.0)	(
Cash flows from investing activities:			
Interest received	11	104	4
Acquisitions of property and equipment		(60)	(23
Acquisitions of other intangible assets		-	(1
Deferred development costs		(209)	(48
Net cash used in investing activities		(165)	(69
Net decrease in cash and cash equivalents during the period		(5,789)	(6,41
Cash and cash equivalents - beginning of period		23,004	25,75

See accompanying notes to the unaudited condensed interim consolidated financial statements

# Condensed Interim Consolidated Statements of Changes in Equity

For the three-month periods ended July 31, 2022 and 2021

(Unaudited)

(In thousands of Canadian dollars, except number of shares)

		Share	capi	tal	— Contributed		Share capital			Accumulated other		
	Note	Number		Amount	_ (	surplus		comprehensive income (loss)	Retained earnings	Total		
Balance, May 1, 2022		14,562,895	\$	43,973	\$	13,176	\$	(1,434)	\$ 12,968	\$ 68,683		
Net profit		-		-		-		-	40	40		
Other comprehensive income: Effective portion of changes in fair												
value on designated revenue hedges	12	-		-		-		154	-	154		
Exchange difference on translation of foreign operations		_		_		_		(304)	_	(304)		
Total comprehensive income								(150)	40	(110)		
Stock-based Compensation	8	_		_		476		_	_	476		
Dividends to equity owners	8	-		_		-		-	(1,020)	(1,020)		
Share options exercised	8	3,994		76		(14)		-	-	62		
Total transactions with owners of the												
Company		3,994		76		462		-	(1,020)	(482)		
Balance, July 31, 2022		14,566,889	\$	44,049	\$	13,638	\$	(1,584)	\$ 11,988	\$ 68,091		
Balance, May 1, 2021		14,505,095	\$	42,700	\$	11,745	\$	226	\$ 12,419	\$ 67,090		
Net profit		-		-		-		-	244	244		
Other comprehensive income: Effective portion of changes in fair		-		-		-		-	-			
value on designated revenue hedges		-		-		-		(358)	-	(358)		
Exchange difference on translation of foreign operations		-		_		-		(33)	_	(33)		
Total comprehensive income		-		-		-		(391)	244	(147)		
Stock-based Compensation	8			_		354		_	-	354		
Dividends to equity owners									(943)	 (943)		
Total transactions with owners of the Company		-		-		354		-	(943)	(589)		
Balance, July 31, 2021		14,505,095	\$	42,700	\$	12,099	\$	(165)	\$ 11,720	\$ 66,354		

See accompanying notes to the unaudited condensed interim consolidated financial statements

Notes to the Condensed Interim Consolidated Financial Statements For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 1. Description of business:

Tecsys Inc. (the "Company") was incorporated under the Canada Business Corporations Act in 1983. The Company's principal business activity is the development, marketing and sale of enterprise-wide supply chain management software for distribution, warehousing, transportation logistics, point-of-use and order management. The Company sells its software primarily on a subscription basis as Software as a Service and also on a perpetual license basis with recurring support. The Company also provides related consulting, education and support services. The Company is headquartered at 1, Place Alexis Nihon, Montréal, Canada, and derives substantially all of its revenue from customers located in the United States, Canada and Europe. The Company's customers consist primarily of healthcare systems, services parts, third-party logistics, retail and general wholesale high volume distribution industries. The consolidated financial statements comprise the Company and its wholly-owned subsidiaries. The Company is a publicly listed entity and its shares are traded on the Toronto Stock Exchange under the symbol TCS.

#### 2. Basis of preparation:

#### (a) Statement of compliance:

The Company's unaudited condensed interim consolidated financial statements and the notes thereto have been prepared in accordance with International Accounting Standards ("IAS") 34, Interim Financial Reporting as issued by the International Accounting Standards Board ("IASB"). They do not include all the information required in the full annual financial statements. Certain information and footnote disclosures normally included in annual financial statements were omitted or condensed where such information is not considered material to the understanding of the Company's interim financial information. As such, they should be read in conjunction with the consolidated financial statements of the Company as at and for the year ended April 30, 2022.

The unaudited condensed interim consolidated financial statements were authorized for issue by the Board of Directors on September 8, 2022.

The preparation of financial data is based on accounting principles and practices consistent with those used in the preparation of the audited annual consolidated financial statements as at April 30, 2022.

#### (b) Functional and presentation currency:

The unaudited condensed interim consolidated financial statements are presented in Canadian dollars, which is the functional currency of the Company. All financial information presented in Canadian dollars has been rounded to the nearest thousand (\$000) except when otherwise indicated.

Notes to the Condensed Interim Consolidated Financial Statements For the three-month periods ended July 31, 2022, and 2021

(In thousands of Canadian dollars, except per share data)

#### 2. Basis of preparation (continued):

#### New standards and interpretations not yet adopted:

A number of new standards, interpretations and amendments to existing standards were issued by the IASB that are not yet effective for the period ended July 31, 2022 and have not been applied in preparing these condensed interim consolidated financial statements. The following amendments are currently being assessed by the Company:

Standard	Issue date	Effective date for the Company	Impact
	January 2020, July 2020		
IAS 1, Presentation of Financial Statements	and February 2021	May 1, 2023	In assessment
IAS 8, Definition of Accounting Estimates	February 2021	May 1, 2023	In assessment
IAS 12, Income Taxes	May 2021	May 1, 2023	In assessment

#### IAS 1, Presentation of Financial Statements:

In January 2020, the IASB issued Classification of Liabilities as Current or Non-current (Amendments to IAS 1) which provides a general approach to the classification of liabilities under IAS 1 based on the contractual arrangements in place at the reporting date. The amendments in Classification of Liabilities as Current or Non-current (Amendments to IAS 1) affect only the presentation of liabilities in the statement of financial position, not the amount or timing of recognition of any asset, liability income or expenses, or the information that entities disclose about those items. In July 2020, the IASB published Classification of Liabilities as Current or Non-current – Deferral of Effective Date (Amendment to IAS 1) deferring the effective date of the January 2020 amendments to IAS 1 by one year.

In February 2021 the IASB issued Disclosure Initiative – Accounting Policies (Amendments to IAS 1 and IFRS Practice Statements 2 Making Materiality Judgements) which provides guidance on accounting policy disclosure. The amendments in the Disclosure Initiative – Accounting Policies (Amendments to IAS 1 and IFRS Practice Statements 2 Making Materiality Judgements) require companies to disclose their material accounting policies rather than their significant accounting policies. The amendments clarify that accounting policies related to immaterial transactions or events or conditions do not need to be disclosed, and also that not all accounting policies that relate to material transactions, or events or conditions are themselves material to a company's financial statements. The IASB has developed guidance on how an entity can identify material accounting policy information and provides examples of when accounting policy information is likely to be material.

Both amendments to IAS 1 are effective for annual reporting periods beginning on or after January 1, 2023. Earlier application is permitted. The Company will adopt the amendments on May 1, 2023.

#### IAS 8, Definition of Accounting Estimates:

In February 2022, the IASB issued Definition of Accounting Estimates (Amendments to IAS 8) to introduce a new definition for accounting estimates. Accounting estimates are items in the financial statements that are subject to measurement uncertainty. The amendments also clarify that a change in accounting estimate that results from new information or new developments is not the correction of an error, and a change in an accounting estimate may affect only the current period's profit or loss, or the profit or loss of both the current period and future periods. The amendments to IAS 8 are effective for annual reporting periods beginning on or after January 1, 2023. Earlier adoption is permitted. The Company will adopt the amendments on May 1, 2023.

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 2. Basis of preparation (continued):

#### New standards and interpretations not yet adopted (continued):

IAS 12, Income Taxes:

In May 2021, the IASB issued Deferred Tax Related to Assets and Liabilities Arising from a Single Transaction (Amendments to IAS 12) that clarifies how companies account for deferred tax on transactions such as leases and decommissioning obligations. The main change is an exemption from the initial recognition exemption, so that it does not apply to transactions in which both deductible and taxable temporary differences arise on initial recognition. Instead, companies are required to recognize equal deferred tax assets and liabilities. The amendments to IAS 12 are effective for annual reporting periods beginning on or after January 1, 2023. Earlier application is permitted. The Company is currently assessing the impact of the amendment.

#### 3. Short-term investments:

	 Three-Months Ended July 31, 2022		
Balance, beginning of period	\$ 20,239	\$	20,100
Interest on short-term investments	92		139
Balance, end of period	\$ 20,331	\$	20,239

Short-term investment consists of Guaranteed Investment Certificate (GIC). The GIC has a 31-day withdrawal notice requirement, and the interest is automatically reinvested monthly.

#### 4. Right-of-use assets:

The following table presents the right-of-use assets for the Company:

			Vehicles	
		Data	and	
	Offices	centers	equipment	Total
Balance, April 30, 2022	\$ 4,474	\$ -	\$ 73	\$ 4,547
Depreciation	(142)	(15)	(13)	(170)
Additions	-	217	-	217
Effect of foreign currency exchange				
differences	(16)	(8)	(2)	(26)
Balance, July 31, 2022	\$ 4,316	\$ 194	\$ 58	\$ 4,568

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 5. Contract acquisition costs:

The following table presents the contract acquisition costs for the Company:

	Three-Months Ended July 31, 2022			Twelve Months Ended April 30, 2022		
Balance, beginning of the period	\$	4,891	\$	4,202		
Additions		800		2,482		
Amortization		(477)		(1,793)		
Balance, end of period		5,214		4,891		

#### Presented as:

	July 31, 202	2 April 30, 20	022
Current	1,784	1,7	714
Non-current	\$ 3,430	3,1	77

The current portion of contract acquisition costs is included in Prepaid expenses in the unaudited condensed interim consolidated statements of financial position. Amortization of contract acquisition costs is recorded in sales and marketing expense.

#### 6. Banking facilities and long-term debt:

On January 30, 2019, the Company entered into a Credit Agreement. The Credit Agreement includes a Term Facility of up to \$12,000 and a Revolving Facility of \$5,000. The Term Facility was used for the purchase of Tecsys A/S and for general corporate purposes. The Revolving Facility is for general corporate purposes. As at July 31, 2022, the Company had outstanding \$8,100 under the Term Facility (the "Term Loan") (April 30, 2022 - \$8,400). The Revolving Facility was undrawn as of July 31, 2022 and April 30, 2022.

Canadian Dollar borrowings under the Credit Agreement are made in the form of Prime Rate Loans (bearing interest at prime plus 0.75%-1.75% per annum) or Banker's Acceptances (bearing interest at base plus 1.75% - 2.75% per annum). The Company may repay outstanding amounts under the Credit Agreement at any time.

Security under the credit agreement consists of a first-ranking movable hypothec on the Company's corporeal and incorporeal, present, and future movable property.

The current Credit Agreement requires the Company to maintain a Fixed Charge Coverage Ratio of not less than 1.20: 1.0 and a Net Debt to Bank EBITDA ratio not greater than 2.50: 1. On July 31, 2022, the Company was in compliance with all its financial covenants.

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 6. Banking facilities and long-term debt (continued):

The remaining term loan is payable in quarterly installments of \$300 until January 2024, with the balance payable on that same date.

	July 31, 2022	April 30, 2022
Term loan, secured by a hypothec on movable properties	\$ 8,100	\$ 8,400
Presented as:		
Current portion	1,200	1,200
Long-term debt	\$ 6,900	\$ 7,200

#### 7. Lease obligations:

The Company's leases are for office space, data centers, vehicles and equipment. Most of these leases do not contain renewal options. The range of renewal options for those that have such options are between 5 to 10 years. The Company has included renewal options in the measurement of lease obligations when it is reasonably certain to exercise the renewal option.

The following table presents lease obligations for the Company:

	July 31, 2022	April 30, 2022
Current	\$ 675	\$ 662
Non-Current	5,114	5,181
	\$ 5,789	\$ 5,843

The following table presents the contractual undiscounted cash flows for lease obligations as at July 31, 2022:

Less than one year One to five years	\$ 802 4,161
More than five years	\$ 1,738 <b>6,701</b>

Interest expense on lease obligations for the three months ended July 31, 2022 was \$54 (\$84 for the same period of fiscal 2022). Total cash outflow was \$298 for the three months ended July 31, 2022 (\$315 for the same period of fiscal 2022), including \$244 of principal payments on lease obligations (\$231 for the same period of fiscal 2022). The expense relating to variable lease payments not included in the measurement of lease obligations was \$253 for the three months ended July 31, 2022 (\$269 for the same period of fiscal 2022). This consists of variable lease payments for operating costs, property taxes and insurance.

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 7. Lease obligations (continued):

Expenses relating to short-term leases not included in the measurement of lease obligations for the three months ended July 31, 2022 was \$4 (\$31 for the same period of fiscal 2022). Expenses relating to leases of low value assets was \$55 for the three ended July 31, 2022 (\$36 for the same period of fiscal 2022). Additions on lease obligations during the three months ended July 31, 2022 were \$217 (\$nil for the same period of fiscal 2022).

#### 8. Share capital and Stock option plan:

#### (a) Dividend policy:

The Company maintains a quarterly dividend policy. The declaration and payment of dividends is at the discretion of the Board of Directors, which will consider earnings, capital requirements, financial conditions and other such factors as the Board of Directors, in its sole discretion, deems relevant.

On June 29, 2022, the Company's Board of Directors declared a quarterly dividend of \$0.07 per share, paid on August 5, 2022 to shareholders of record on July 15, 2022.

#### (b) Earnings per share:

The calculation of basic earnings per share is based on the profit attributable to common shareholders and the weighted average number of common shares outstanding. The calculation of diluted earnings per share is based on the profit attributable to common shareholders and the weighted average number of common shares outstanding after adjustment for the effects of all dilutive common shares.

Basic and diluted earnings per share are calculated as follows:

	Three Months Ended July 31, 2022	Three Months Ended July 31, 2021
Net profit, attributable to common shareholders	\$ 40	\$ 244
Weighted average number of common shares outstanding (basic)	14,563,894	14,505,095
Diluted impact of stock options	266,308	392,121
Weighted average number of common shares outstanding (diluted)	14,830,202	14,897,216
Basic earnings per common share	\$ 0.00	\$ 0.02
Diluted earnings per common share	\$ 0.00	\$ 0.02

As at July 31, 2022, 386,332 options were excluded from the three months weighted average number of diluted common shares as their effect would have been anti-dilutive (172,950 for the comparative period of fiscal 2022).

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 8. Share capital and Stock option plan (continued):

#### (c) Stock option plan:

The Company has a stock option plan under which stock options may be granted to certain employees and directors. Under the terms of the plan, the Company may grant options up to 10% of its issued and outstanding shares. The stock option plan is administered by the Board of Directors who may determine, in accordance with the terms of the plan, the terms relating to each option, including the extent to which each option is exercisable during the term of the options.

The exercise price is generally determined based on the weighted average trading price of the Company's common shares for the 5 days prior to the date the Board of Directors grants the option.

The movement in outstanding stock options for the three months ended July 31, 2022 is as follows:

	Number of options	Weighted average exercise price
Outstanding at April 30, 2022	806,666 \$	22.64
Granted	211,346	34.91
Exercised	(3,994)	15.36
Outstanding at July 31, 2022	1,014,018 \$	25.23

The following table outlines the outstanding stock options of the Company as at July 31, 2022:

	F	air value per option	Remaining contractual life in years	Number of options currently exercisable	Exercise price	Outstanding options
Granted on September 6, 2018	\$	4.42	1.10	98,344	17.23	108,900
Granted on July 3, 2019		3.28	1.92	272,700	14.29	366,616
Granted on February 28, 2020		4.78	2.58	4,219	18.95	7,500
Granted on July 8, 2020		6.95	2.94	72,507	26.75	144,670
Granted on December 2, 2020		10.74	3.34	2,443	36.77	6,514
Granted on February 24, 2021		18.79	3.57	625	60.62	2,000
Granted on June 29, 2021		12.66	3.91	41,618	40.34	166,472
Granted on June 29, 2022		12.90	4.91	-	34.91	211,346

The issued options vest on quarterly straight-line basis (6.25% per quarter) over the vesting period of 4 years and must be exercised within 5 years from the date of grant.

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 8. Share capital and Stock option plan (continued):

The fair value of options granted on June 29, 2022 were determined using the Black-Scholes option pricing model with the following assumptions:

		2023	2022
	Ji	une 29, 2022	June 29, 2021
Exercise share price	\$	34.91	\$ 40.34
Expected option life (years)		5	5
Weighted average expected stock price volatility		39.67%	36.61%
Weighted average dividend yield		0.77%	0.62%
Weighted average risk-free interest rate		3.26%	0.97%

For the three months ended July 31, 2022, the Company recognized stock-based compensation expense of \$476 (\$354 for the same period of fiscal 2022). The contributed surplus accounts are used to record the accumulated compensation expense related to equity-settled share-based compensation transactions. Upon exercise of stock options, the corresponding amounts previously credited to contributed surplus are transferred to share capital.

#### 9. Remaining performance obligation

The Company enters into SaaS subscription agreements and has historically entered into hosting agreements (classified under Maintenance and Support) that are typically multi-year performance obligations with original contract terms of three to five years. The Company enters into maintenance and support contracts other than hosting agreements that typically have an original term of one year and are subject to annual renewal. These contracts with an original term of one year (or less) are excluded from the table below.

The following table presents revenue expected to be recognized in the future related to SaaS and maintenance and support performance obligations that are part of a contract with an original duration of greater than one year and that are unsatisfied (or partially satisfied) at July 31, 2022:

	Remainder of fiscal 2023		Fiscal 2025 and Fiscal 2024 thereafter				Total	
SaaS Maintenance and support	\$	24,080 1,029	\$	28,121 725	\$	50,339 360	\$	102,540 2,114
	\$	25,109	\$	28,846	\$	50,699	\$	104,654

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 10. Cost of revenue:

	Three Months Ended July 31, 2022		Three Months Ended July 31, 2021
SaaS, maintenance, support and professional services:		•	•
Gross expenses	\$	16,494 \$	14,727
Amortization of intangible assets		173	156
Reimbursable expenses		321	123
E-business tax credits		(733)	(648)
		16,255	14,358
License and hardware		3,191	4,445
	\$	19,446 \$	18,803

#### 11. Financing costs:

	Three Months Ended July 31, 2022	Three Months Ended July 31, 2021
Interest expense on bank loans and other	\$ 65 \$	77
Interest accretion expense – lease obligations	54	84
Foreign exchange loss (gain)	10	(6)
Interest income	(104)	(40)
	\$ 25 \$	115

#### 12. Derivative instruments and risk management:

The Company is exposed to currency risk as a certain portion of the Company's revenues and expenses are incurred in U.S. dollars resulting in U.S. dollar-denominated accounts receivable and accounts payable and accrued liabilities. In addition, certain of the Company's cash and cash equivalents are denominated in U.S. dollars. These balances are therefore subject to gains or losses due to fluctuations in that currency. The Company may enter into foreign exchange contracts in order to (a) offset the impact of the fluctuation of the U.S. dollar on its U.S. net monetary assets and (b) hedge highly probable future revenue denominated in U.S. dollars. The Company uses derivative financial instruments only for risk management purposes, not for generating trading profits. As such, any change in cash flows associated with derivative instruments is expected to be offset by changes in cash flows related to the net monetary position in the foreign currency and the recognition of highly probable future U.S. denominated revenue and related accounts receivable.

Non-hedge designated derivative instruments

On July 31, 2022, the Company held four outstanding foreign exchange contracts with various maturities to October 2022 to sell US\$5,100 into Canadian dollars at rates averaging CA\$1.2772 to yield CA\$6,514. On July 31, 2022, the Company recorded an unrealized exchange loss of \$17 included in accounts payable and accrued liabilities representing the change in fair value of these outstanding contracts since inception and their initial measurement.

Notes to the Condensed Interim Consolidated Financial Statements For the three-month periods ended July 31, 2022, and 2021

(In thousands of Canadian dollars, except per share data)

#### 12. Derivative instruments and risk management (continued):

Non-hedge designated derivative instruments (continued)

On July 31, 2021, the Company held four outstanding foreign exchange contracts with various maturities to October 2021 to sell US\$ 5,800 into Canadian dollars at a rate of CA\$1.2361 to yield CA\$7,169. On July 31, 2021, the Company recorded an unrealized exchange loss of \$69 included in accounts payable and accrued liabilities representing the change in fair value of these outstanding contracts since inception and their initial measurement.

Revenue hedge designated derivative instruments

On July 31, 2022, the Company held twenty-two outstanding foreign exchange contracts with various maturities to July 2023 to sell US\$44,000 at rates averaging CA\$1.27823 to yield CA\$56,242. Of the outstanding US\$44,000 hedge designated foreign exchange contracts, US\$36,000 pertain to highly probable future revenue denominated in U.S. dollars expected over the twelve-month period through July 2023 while US\$8,000 relates to realized U.S. dollar denominated revenue. On July 31, 2022, the Company had recorded an unrealized loss of \$138 included in accounts payable and accrued liabilities and an unrealized gain of \$27 included in other receivable representing the change in fair value of these outstanding contracts since inception and their initial measurement.

On July 31, 2021, the Company held sixteen outstanding foreign exchange contracts with various maturities to July 2022 to sell US\$29,000 at rates averaging CA\$1.2532 to yield CA\$36,342. Of the outstanding US\$29,000 hedge designated foreign exchange contracts, US\$23,000 pertain to highly probable future revenue denominated in U.S. dollars expected over the nine-month period through April 2022 while US\$6,000 is related to realized U.S. dollar denominated revenue. On July 31, 2021, the Company had recorded an unrealized exchange gain of \$145 included in other receivables representing the change in fair value of these outstanding contracts since inception.

The following table represents the movement in accumulated other comprehensive income (loss) since the designation of hedging derivative instruments.

		Three months ended July 31, 2022	Three months ended July 31, 2021
Accumulated other comprehensive (loss) income on cash flow hedges as at the beginning of period	\$	(201) \$	492
Net gain (loss) on derivatives designated as cash flow hedges		167	(307)
Amounts reclassified from accumulated other comprehensive income to net earnings, and included in:			
Revenue		42	(110)
Net finance costs		(55)	59
Accumulated other comprehensive (loss)/ gain from cash flow hedges	\$	(47) \$	134
Accumulated other comprehensive loss- translation adjustment from foreign operations at the end of period		(1,537)	(299)
Total accumulated other comprehensive loss as at the end of period	<b>\$</b>	(1,584) \$	(165)

Notes to the Condensed Interim Consolidated Financial Statements

For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 13. Related party transactions:

Key management includes Board of Directors (executive and non-executive) and members of the Executive Committee that report directly to the President and Chief Executive Officer of the Company.

As at July 31, 2022, key management and their spouses control 21.5% (April 30, 2022 – 21.6%) of the issued common shares of the Company.

The compensation paid or payable to key management for employee services during the three-month periods ended July 31, 2022 and 2021 is as follows:

	Three Months Ended July 31, 2022	Three Months Ended July 31, 2021
Salaries	\$ 1,070	\$ 1,059
Other short-term benefits	50	82
Payment to defined contribution plans	30	36
	1,150	1,177

Under the provisions of the share purchase plan for key management and other management employees, the Company provided interest-free loans to key management and other management employees of \$416 (\$300 for the same period of fiscal 2022) to facilitate their purchase of the Company's common shares during the three months ended July 31, 2022. As of July 31, 2022, loans outstanding amounted to \$517 (April 30, 2022 - \$241) and are included in other receivables and other long-term receivables in the unaudited condensed interim consolidated statements of financial position.

#### 14. Operating segment:

Management has organized the Company under one reportable segment: the development and marketing of enterprise-wide distribution software and related services. As at July 31, 2022, substantially all of the Company's property and equipment, goodwill and other intangible assets are located in Canada and Denmark. For Denmark, the property and equipment (including right-of-use assets), goodwill and other intangible assets (including deferred development costs) as at July 31, 2022 were \$675, \$5,869 and \$5,393 respectively (April 30, 2022 – \$540, \$6,081 and \$5,720). For Canada, the amounts were \$5,757, \$10,782 and \$6,294 respectively (April 30, 2022 - \$6,071, \$10,782 and \$6,451). As at July 31, 2022, total assets attributable to Denmark were \$14,999 (April 30, 2022 - \$15,300). The Company's subsidiaries in the U.S. and the U.K. comprise sales and service operations offering implementation and maintenance services only.

Following is a summary of revenue by geographic location in which the Company's customers are located:

	Three Months Ended July 31, 2022				
Canada	\$ 7,125	\$	6,956		
United States	22,373		22,136		
Europe	4,452		3,836		
Other	254		304		
	\$ 34,205	\$	33,232		

Notes to the Condensed Interim Consolidated Financial Statements For the three-month periods ended July 31, 2022, and 2021 (In thousands of Canadian dollars, except per share data)

#### 15. Subsequent event:

On August 5, 2022 the Company paid a dividend of \$0.07 per share totaling \$1,020. On September 8, 2022, the Company's Board of Directors declared a quarterly dividend of \$0.07 per share to be paid on October 7, 2022 to shareholders of record on September 23, 2022.



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